

# WACKER POLYSILICON – Leading Value Supplier to The Global Photovoltaics Industry

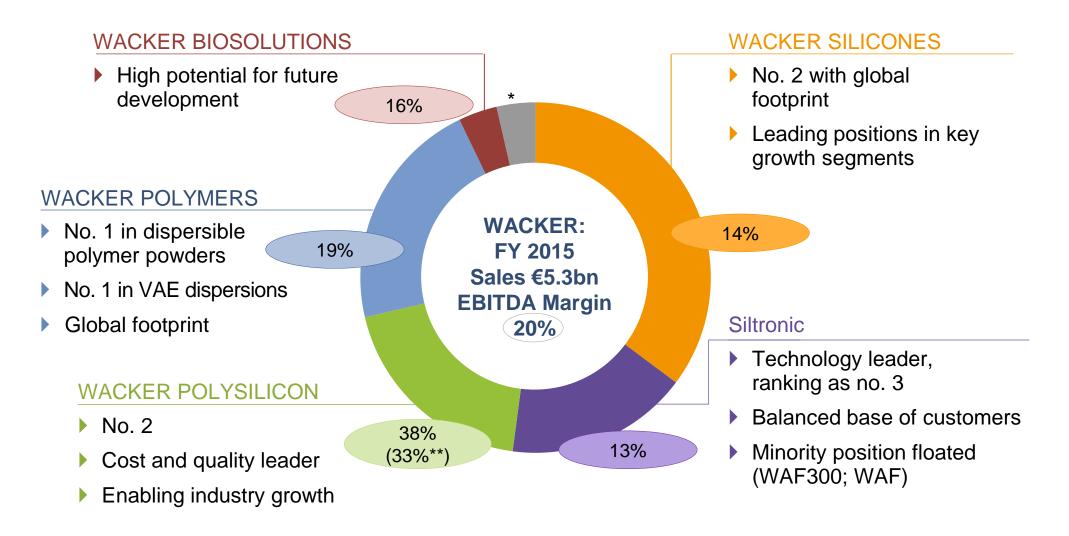
Annual European Strategic Decisions Conference, London September 21st, 2016 Ewald Schindlbeck, President WACKER POLYSILICON, Wacker Chemie AG

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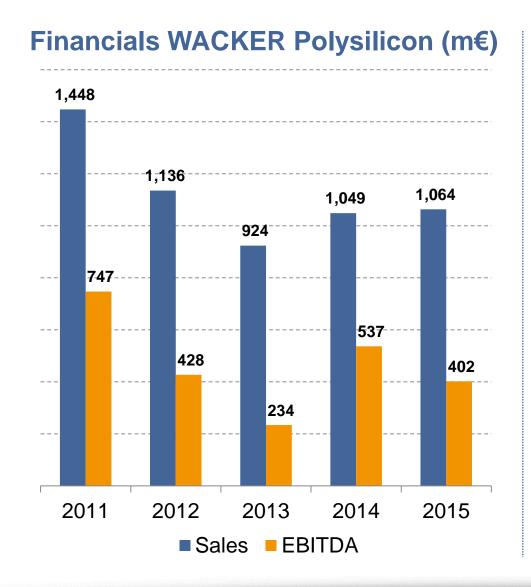
### Our Business Portfolio – A Foundation for Growth



\*Sales FY 2015, Others
\*\* EBITDA Margin adjusted by non-operational effects



### WACKER POLYSILICON: Industry Leader In a Strongly Growing Market

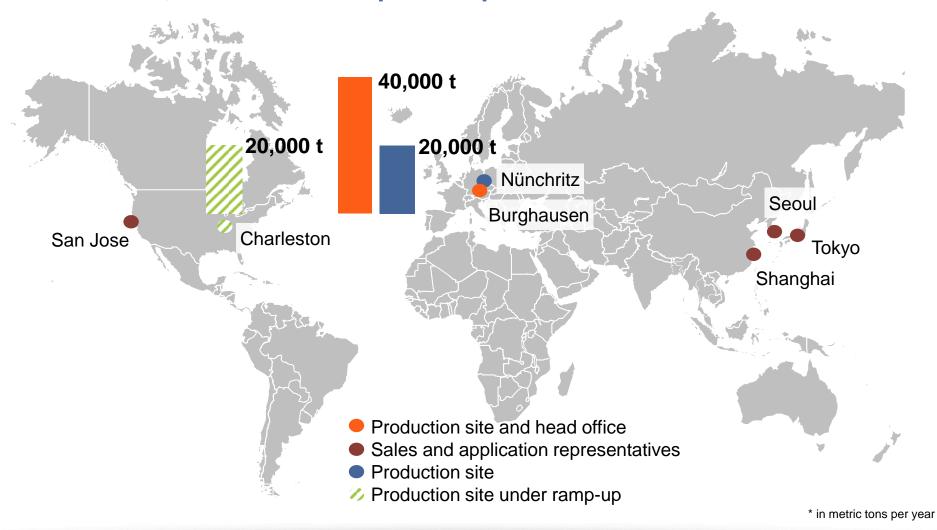


### **Main Facts WACKER Polysilicon**

- Global N°2 polysilicon producer in 2015
- Production sites: Burghausen and Nünchritz (Germany) with > 2 bn€ investments since 2005
- Additional expansion platform in Tennessee (USA) with total invest of 2.5 bn\$. Ramp up in 2016.
- Employees: 2,429 (as of June 30, 2016)

## WACKER POLYSILICON Is Represented Globally with 3 Production Sites and 5 Sales Offices

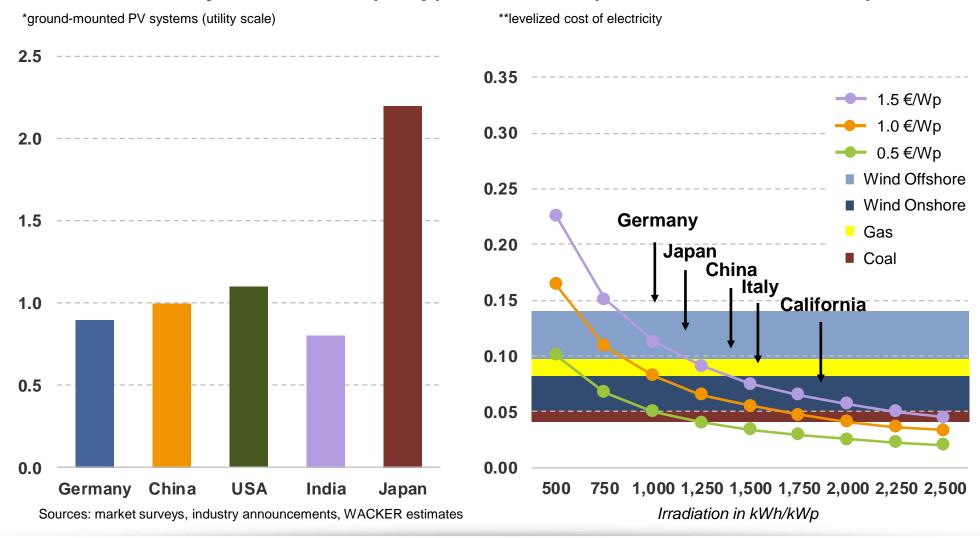
#### Office Locations, Sites and Nameplate Capacities\*





# Levelized Cost of Electricity Will Decline Further – System Price of 0.5 €/W Will Be Achieved over the Next 4-6 Years

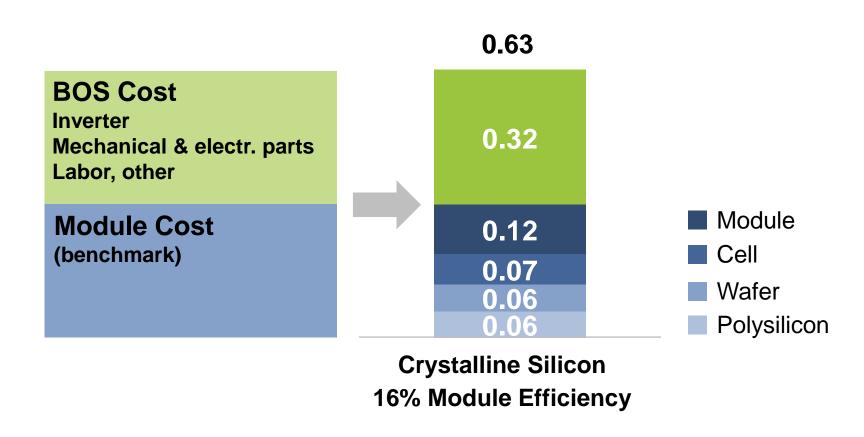
#### Benchmark PV System Prices\* (€/Wp) and LCOE\*\* (€/kWh, 30 Year Lifetime)





### Crystalline PV System Costs of 0.63 €/W Are Reality

### Benchmark Ground-Mounted PV System Cost Structure (€/Wp, Q1 2016)

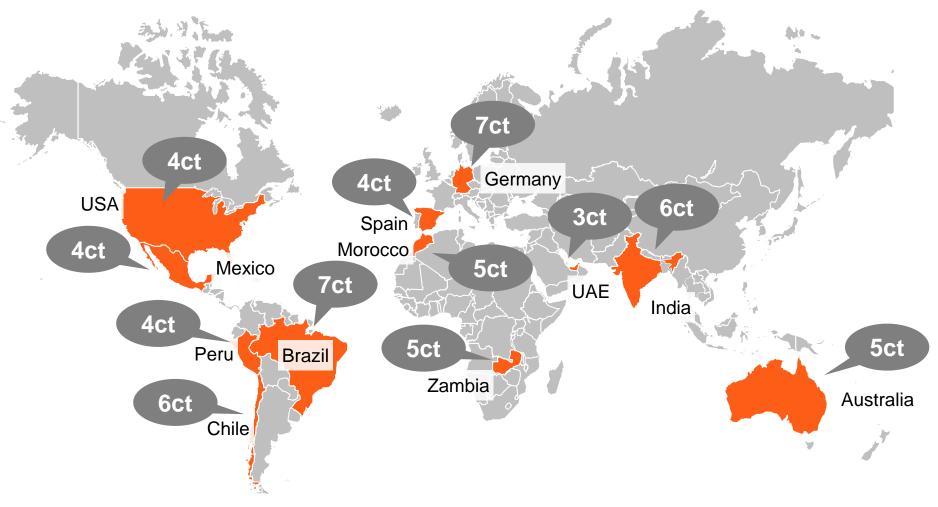


Source: WACKER analysis



### Power Rates Down to 0.03 €/kWh in Sunny Regions

#### Benchmark PV Power Rates in €/KWh

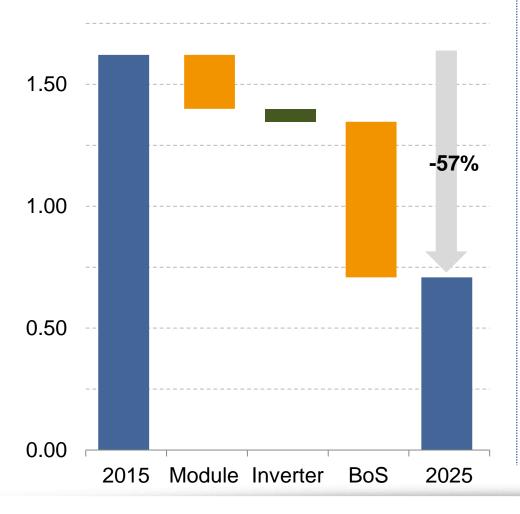


Source: SeeNews Renewables, Industry Announcements



### The Already Competitive PV Power Rates May be Halved Further in The Next Decade. PV Power With Potential to Become Main Stream

### Global Weighted Average Installed Costs of Utility PV Systems (€/W)\*



#### **Key Trends**

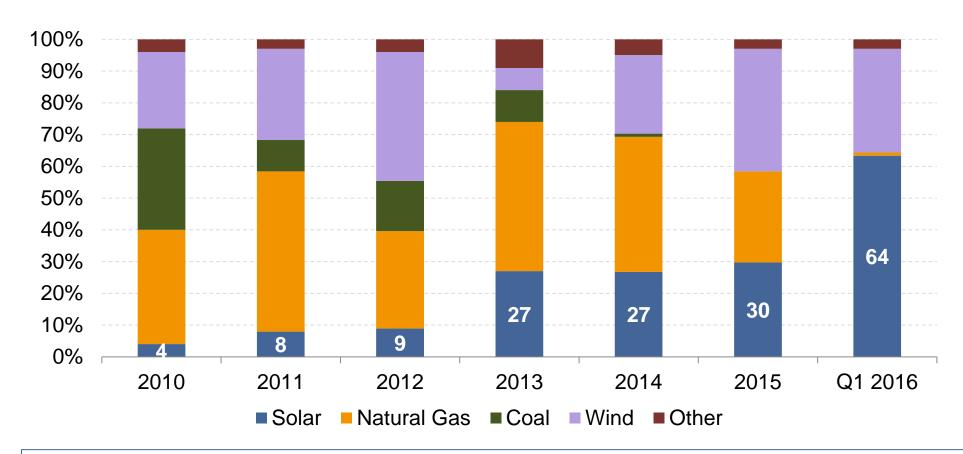
- Despite significantly reduced module prices < 0.5 €/W today, future cost reductions for PV will still come from further module cost reductions.
- The bulk of the global average cost total PV system cost reduction opportunities in the next decade will derive from BoS (Balance of System), e.g. installation, EPC, leverage of efficiency gains.
- PV could even become cheaper than coal in China in 2030

\*Source: IRENA 2016, The Power To Changes: Solar and Wind Cost Reduction Potential To 2025



# Solar Power Has Become The Main Source For New Electricity Generation Capacity in the U.S.

#### **Share of New U.S. Electricity Generating Capacity Additions**



▶ There are already > 1 million operating solar PV installations in the US

Source: GTM Research (solar), FERC (all other technologies)



# POLYSILICON: Global Installations Further Broaden And Grow

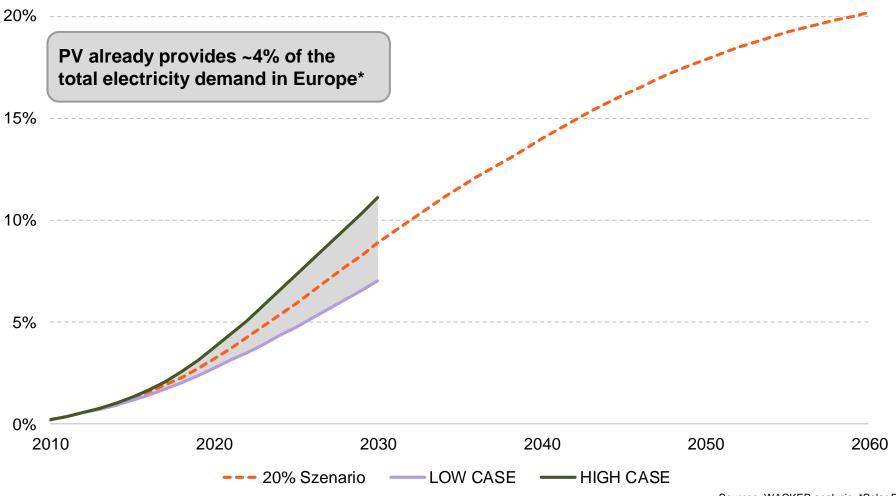
Country	2013	2014	2015	<b>2016e</b>	2017e
France	0.6	0.9	0.9	0.9 – 1.1	1.3 – 1.5
Germany	3.3	1.9	1.5	1.0 – 1.2	1.2 – 1.4
Italy	1.1	0.6	0.3	0.4 - 0.5	0.4 - 0.5
Europe other	5.8	4.0	5.9	4.5 - 5.0	4.6 - 5.6
<b>Europe total</b>	10.8	7.4	8.6	6.8 - 7.8	7.5 - 9.0
Australia	0.9	1.0	0.9	0.9 - 1.1	1.0 – 1.2
China	12.9	13.2*	16.5*	18.0 - 22.0	16.0 - 23.0
India	1.0	1.0	2.1	4.5 - 5.0	8.0 - 9.0
Japan	6.8	9.3	10.8	8.0 - 8.5	8.0 - 9.0
USA	4.8	6.2	7.3	11.0 – 13.5	10.0 – 13.0
<b>Rest of World</b>	2.8	6.0	10.0	11.0 – 12.5	14.0 – 16.0
Total	40 GW	44 GW	~56 GW	~60 <b>–</b> 70 GW	~65 <b>–</b> 80 GW

Sources: SPE, IHS, Industry announcements, WACKER estimates; \*2.6 GW allocated from 2015 to 2014, ~4 GW from 2016 to 2015 (installed and not connected capacity)



### **PV Will Be a Leading Source of Electricity**

### **PV Share of Global Electricity Demand (%)**

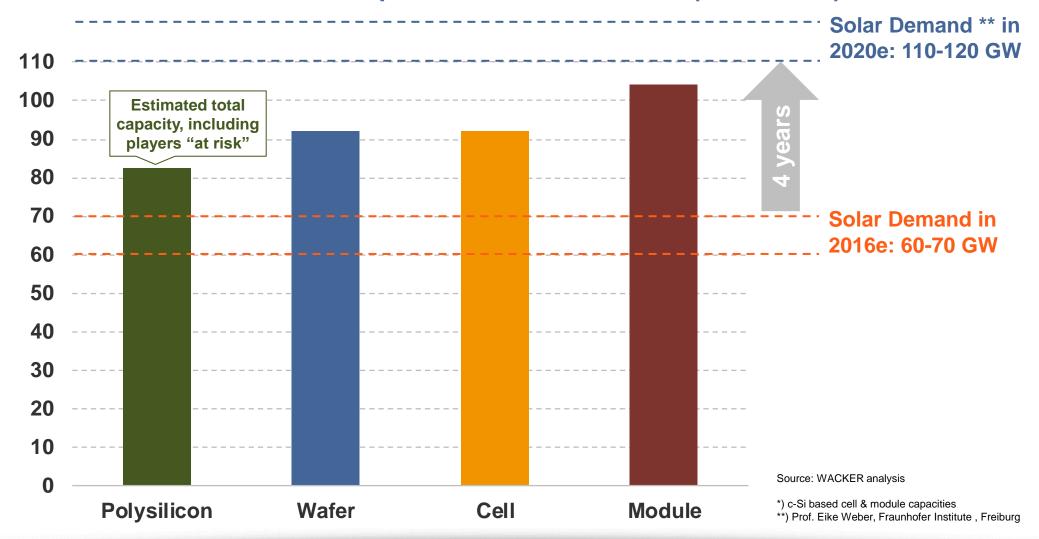


Sources: WACKER analysis; \*Solar Power Europe 2016



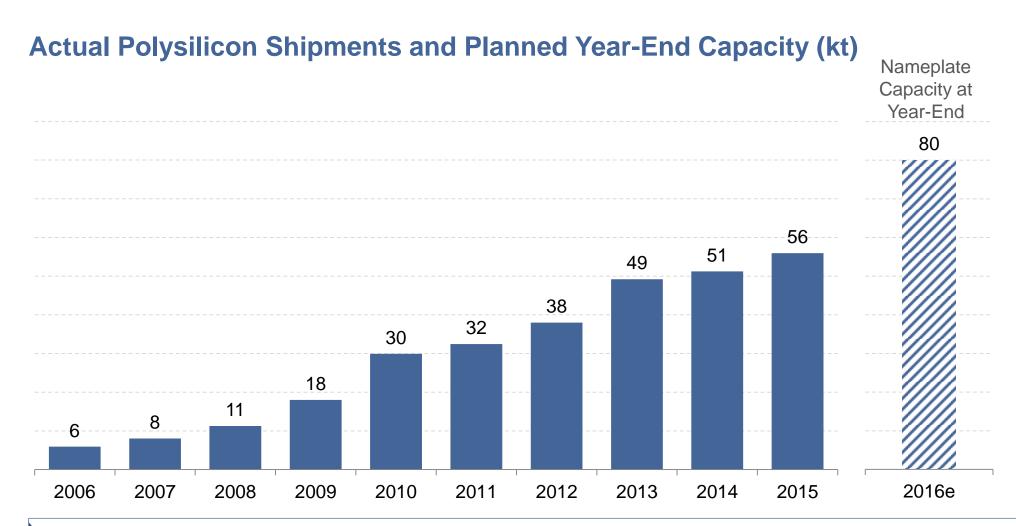
# **Growing Capacities Are Today Excessive But Are Needed to Fulfill Growing Demand**

### Global Solar Value Chain Capacities versus Demand (GW, 2016e)\*





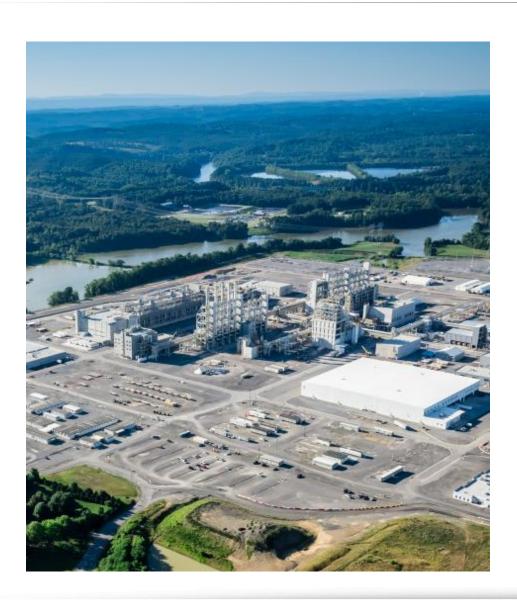
### **Growing With The Market – Tennessee Ramp on Track**



The ramp of Poly 11 plant in Tennessee has been started in January 2016 and is fully on track.



# WACKER Has Built a World-Class Polysilicon Manufacturing Site in Charleston, Tennessee

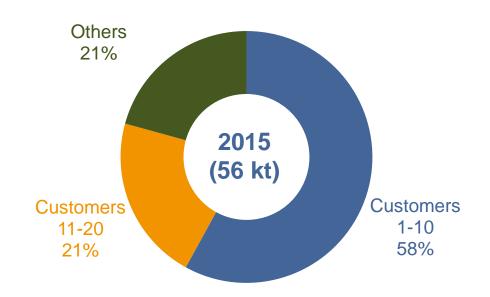


#### **Project Statistics**

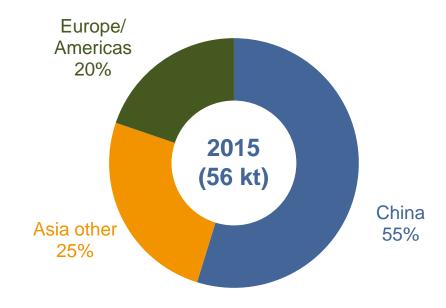
- ▶ 20 kt polysilicon solar grade
- ▶ \$2.5 billion investment
- ▶ 650 jobs once fully operational
- ▶ 30+ buildings
- 3.8 million cubic yards soil moved
- ▶ 40,000 tons steel
- ▶ 980,000 feet of pipes
- ▶ 3,500+ workers in peak
- Production start beginning 2016

# Well Balanced Customer Structure With Focus on Asian Growth Regions

### **Volumes Shipped by Customer**



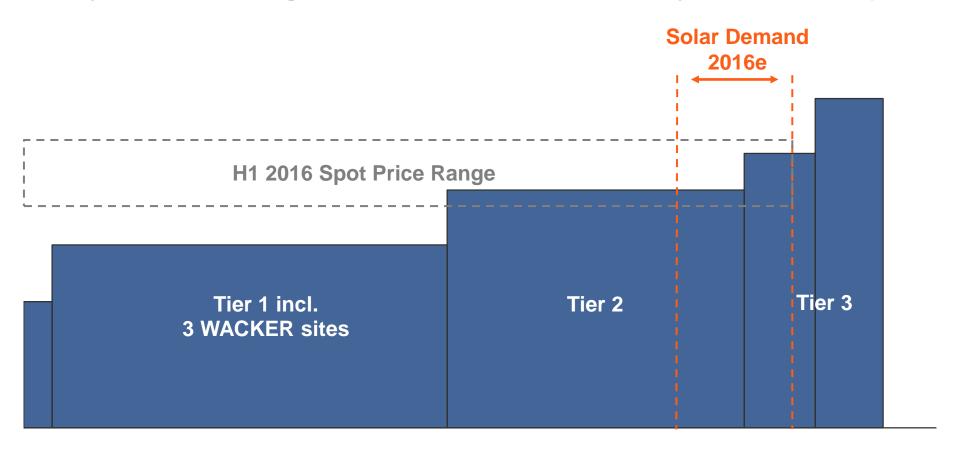
#### **Volumes Shipped by Region**





# WACKER With All Three Production Sites On The Left Side Of the Polysilicon Industry Cash Cost Curve

### Industry Cash Cost Segmentation for Solar Grade Polysilicon 2016e (EUR/kg)



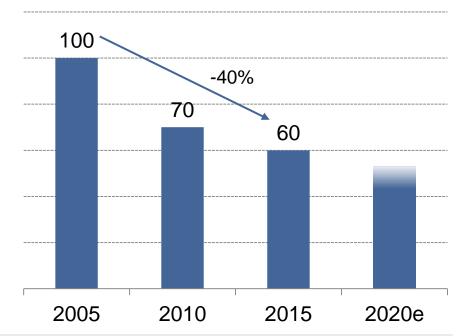
Source: Industry announcements, WACKER estimates



### **Strong Focus on Cost And Productivity**

### **Specific Energy Consumption\***

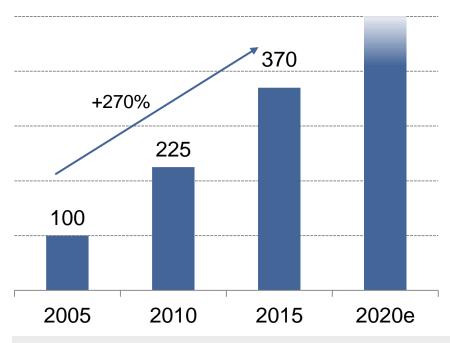
Index = 100



- ▶ New deposition reactors
- New conversion reactors
- ▶ New process design

### **Labor Productivity\***

Index = 100



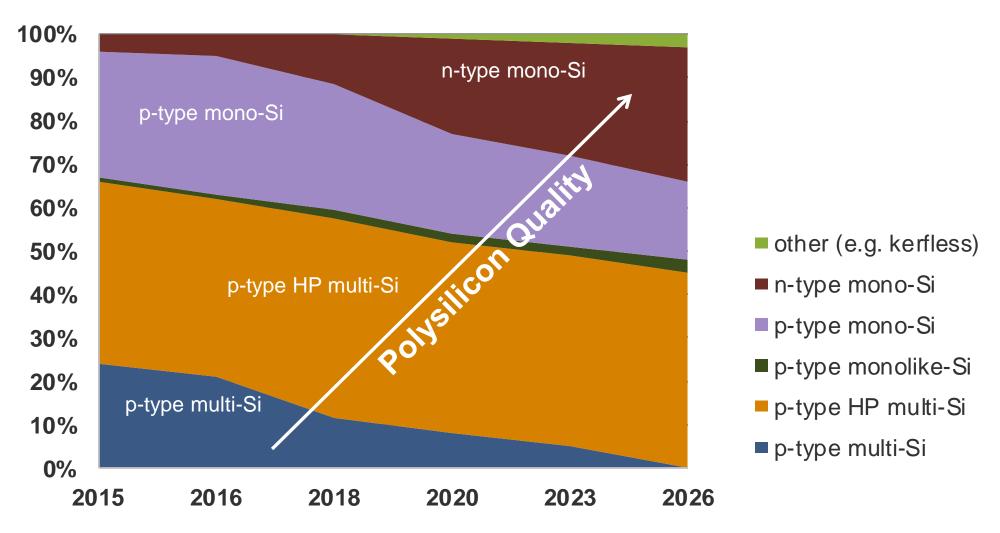
- ▶ Economies of scale
- Yield improvements
- Automation



<sup>\*</sup> Solar polysilicon process only

<sup>\*</sup> Total average for all sites, direct labor including analytics

### High Quality Polysilicon Required For High Cell Efficiency Trend



Source: ITRPV = International Technology Roadmap for PV Initiative of Semi, <u>www.itrpv.net</u>
HP = High Performance



### WACKER POLYSILICON: Maintain Leadership in Cost And Quality

# 1 Cost

#### Our Roadmap 2017

- Competitive pressure drives module cost and conversion efficiency
- Multi-year cost reduction roadmap implemented to maintain WACKER's leading cost position

2 Quality

- ▶ C-Si-PV moving towards efficiencies above 22% (module)
- Pricing differentiates between polysilicon qualities

3 Customer

- Develop products for all crystallization technologies in close cooperation with our customers
- Keep broad customer portfolio to react flexibly on market changes
- Expand capacities according to market demand



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